



Lifelong
Learning
Programme



PROMETEUS

PROmoting **M**obility **E**xpertise
of **T**eachers of **EU** **S**tudents

MONITORING FINAL REPORT

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1. INTRODUCTION

The Monitoring Action – implying specific activities and tools - is strictly related to the implementation of a Quality Management System that is requested to be applied to each project approved.

The Quality management, in fact, implies the adoption of a range of solutions aimed at ensuring:

- Process transparency
- Sharing of general and specific goals among the actors involved and definition of specific roles and tasks
- Outcomes measurability
- Prevention of non-conformity risks
- Management of variables.

In this frame, the Monitoring Plan is a tool applied within working teams and partnerships with the aim of creating the conditions to continuously verify the project work in progress and the achievement of expected interim and final outcomes, so as:

- to highlight the possible divergences between what has been planned and actually realised;
- to identify the risk areas;
- to adopt the proper measures apt to ensure the achievement of goals defined.

The Monitoring Plan here proposed and related to the implementation of the project "Prometeus", is aimed at following and supporting the operative and strategic management of the project itself, in order to make the partnership able to:

- control and evaluate the project quality;
- make eventual changes or adjustments *in itinere*;
- report to the National Agency (contents and financial issues).

At this purpose, the Plan has been structured so as to implement the regular check of the activities planned – at least the most important ones – and related expenses implied. The macro-areas that will be under control, during the whole life cycle of the project, are:

- Actions and products realised with respect to the ones planned
- Actual implementation timings, with respect to the ones expected
- Financial resources actually spent (cash flows), with respect to the ones available (budget) or foreseen
- Goals and outcomes actually achieved

In this way, will be checked the conformity between what has been planned and what has been realised, taking into account the following project dimensions:

- Financial resources (Budget)
- Timetable
- The implementation/production process

The **main areas** to be periodically checked are:

- Activities planned for each Work Package of the Workprogramme approved (all implementation segments implied by and related to the Transfer Action foreseen by the project)
- Outputs production and planning
- Dissemination and valorisation of outcomes/outputs
- Timings and deadlines
- Human and financial resources implied
- External evaluation (project beneficiaries' feedback)

All these aspects must be monitored using specific tools and respecting fixed timings.

2. THE PROJECT

2.1 Reason Why

The mobility within the education and vocational training sectors is one of the main objectives of the EU action.

Transnational mobility, in fact, may represent for many European citizens the opportunity through which acquire those competences which will allow them to access the labor market. Not all European countries foresee specific policies aimed at investing in this learning modality. Being not only a problem of resources, in order to reach the goal to guarantee more opportunities for everyone, it is necessary to improve the training programmes addressed to those professionals in charge of efficaciously promoting, managing and planning mobility experiences: teachers and trainers. Actually, on one side, they are asked to play new roles implying the acquisition of those skills necessary to create relationships and cooperation modalities with enterprises, local administrations, social parties; while on the other, they should also have to become facilitators of mobility interventions, since these ones are strictly linked to the growth and development of individuals.

2.2 Aims of the transfer action

PROMETEUS main aim is to transfer to teachers and trainers an e-learning training Model developed in a previous LLP-LDV project (OUT-IN) providing didactic contents, tools and materials concerned with all aspects related to the planning, managing and implementing a Mobility intervention. The national territories involved in the transfer action are Italy, France and Spain, where despite the rates of Young involved in mobility experiences are pretty high, the balance between mobility proposals presented and approved is still very low. Most of the times, in fact, good ideas are not supported by the right implementation conditions (e.g. partnerships dimension, full knowledge of administrative rules, poor knowledge of the “technical and proper language”, etc.) or proper know-how in planning a proposal. For these reasons and, so, in order to promote the quality increasing of mobility proposals, PROMETEUS will support the training of teachers and trainers also through Project Work Labs and tutoring actions.

The partnership involves organisations representing Italy, France and Spain: three Italian Local Administrations (Provinces); the Italian technical assistance Agency supporting provinces at national level;

one Managing consulting group; the largest Public Network for Adult Education in France and a Network of training centers in Spain.

2.3 Target Groups

PROMETEUS addresses in particular public administrations, associations and actors working for the local development which are a relevant impact factor, since they represent wider networks, both regional and national.

More specifically, the project is aimed at implementing activities producing benefits for trainers, public managers, project designers working within training/education contexts other than the schools.

2.4 Activities and workprogramme

Project workprogramme (overall duration 24 months) is articulated in 9 Work Packages, each one having a specific duration consistently with the typology of activities foreseen. 3 out of the 9 Work packages are cross-actions (monitoring, management, dissemination). In the following table (figure 1) is being synthesized the original workprogramme approved.

Figure 1 – Workprogramme approved

WP N.	TITLE	OVERALL DURATION	MAIN ACTIVITIES	MAIN OUTCOMES/OUTPUTS
1	MANAGEMENT AND COORDINATION	24 MONTHS From 10/2011 to 09/2013	Work out of tools, materials and documents aimed at ensuring the project management _ Realisation of 4 partnership meetings (the 1st and the 4th in Italy, the 2nd in Spain the 3 rd in France). Presentation of Interim and Final Reports to the National Agency for LLP programme. Fulfilling of tasks related to Project Monitoring and Evaluation Plan.	Intranet (Area Riservata sito di progetto) Interim and Final Reports
2	UPDATING OF THE COURSEWARE “DESIGN MOBILITY PROJECTS”	5 MONTHS From 12/2011 To 04/2012	Identification, collection and organisation of materials and documents aimed at updating the Model proposed, referring in particular to contents and issues strongly related to policies and guidelines declared in the EC communication “Europe 2020”. Technical Coordinator works out a proposal of <i>Plan of activities to update the courseware</i> , including specific activities and tasks for each partner and related deadlines, and providing guidelines and formats. The proposal must be validated by all partners. On parallel will be started up the translation in French and Spanish of the contents (modules and units)of the training courseware “Design Mobility projects”.	Guidelines/handbook of the Courseware in all partnership languages of the partnership + EN Courseware “Design Mobility projects” (updated version) EN
3	PLATFORM UPDATING AND TESTING	4 MONTHS From 03/2012 To 06/2012	While the courseware updating is in progress, the web-based platform supporting the transfer action (expected also in Spanish and French versions) will be integrated and implemented. In particular, will be engineered the new utilities foreseen, aimed at supporting the project Work activities to be realised by the project beneficiaries (see WP6). Therefore, two specific sessions (Area Forum and Area Project Work), will be developed, having with different but inter-functional purpose, to which trainees and tutors will access by the log IN of Username and Password. The access foresees the on line registration using a Form. Actions linked to the web-base platform implementation: <i>Engineering of a tracking system</i> <i>Authoring and feeding of didactic material.</i> <i>Testing.</i> <i>Production of Guidelines for users</i>	Guidelines to use the Platform in all partnership languages + EN Platform (integrated version) all partnership languages + EN, on line. Courseware “Design Mobility projects” (updated version) all partnership languages + EN, on line.
4	LOCAL AWARENESS SEMINARS	2 MONTHS From 07/2012	Carrying out of 5 local/regional awareness Seminars (3 in Italy – 1 in Sardinia, 2 in Sicily; 1 in France and 1 in Spain). Seminars are predated by the working out of a mailing list of	Protocol ruling the animation of seminars

		To 08/2012	<p>local/regional subjects to whom send information about the project and an invitation to participate to the seminar.</p> <p>The mailing lists includes, in each country, formally recognised training centres - for both initial and continuous training - and schools.</p> <p>Each meeting day (about 6 hours) is structured as a <i>Workshop on Mobility</i>, to which will participate around 5 to 10 representatives of around 5 to 10 organisations.</p>	<p>(EN)</p> <p>3 Synthesis reports on results achieved through the Seminars realised in IT, ES, FR (EN)</p>
5	TRAINING ON “DESIGN MOBILITY PROJECTS”	<p>4 MONTHS</p> <p>From 09/2012</p> <p>To 12/2012</p>	<p>After the seminars, each project partner plans modalities, process and timetable of the transfer action foreseen, based on the courseware “Design mobility projects” that beneficiaries will follow using the web-based platforms (self-training modality).</p> <p>Therefore, partners involved will have to:</p> <ul style="list-style-type: none"> • come to an agreement to guarantee that the transfer will be carried out at least to 3 subjects per target organisation ; • hold a half-day meeting in the base of the organisations participants; • set up the transfer; • put a representative at disposal of each organisation, in charge of tutoring and assistance to the trainees. <p>Beneficiaries of the courseware will be represented, at least, by:</p> <ul style="list-style-type: none"> • 30 organisations in Italy (regions involved: Sicily and Sardinia), 3 participants involved in each organisation; • 20 organisations in France, 3 participants involved in each organisation; • 20 organisations in Spain, 3 participants involved in each organization. <p>Meetings’ purpose will be:</p> <ul style="list-style-type: none"> • Introduction of objectives and purpose of activity; • Introduction of the courseware (structure and contents); • Introduction about how to use the platform (how to access and use of contents, self-evaluation test and functions); • Definition and sharing of transfer process (deadlines, channels of communication with respective reference tutor). 	<p>Guidelines to use Platform in all partnership languages + EN</p> <p>Platform (integrated version) all partnership languages + EN, on line.</p> <p>Courseware “Design Mobility projects” (updated version) all partnership languages + EN, on line.</p>
6	TO PLAN MOBILITY PROJECTS : WORKSHOPS OF “PROJECT WORK”	<p>8 MONTHS</p> <p>From 01/2013</p> <p>To 08/2013</p>	<p>At the end of the overall self-education training, beneficiaries will be involved in an experience of project writing/planning. In each country will be realised workshops articulated in meetings with the tutors and writing proposals by using the area “project work” available on the platform on line. The role of the tutors in charge of by the partners of</p>	<p>20 Mobility projects – national languages +en</p>

			<p>the project is essential for this activity. Firstly, tutors organise a meeting (duration about 4 hours) with the trainees, where:</p> <ul style="list-style-type: none"> • A feedback about contents provided is asked; • Possible aspects where it is necessary to provided a training/informative strengthening are identified and clarified; • Discussion about possible project ideas is encouraged; • Documentation of reference published at the occasion of Call for Proposals 2012. <p>On the basis of the meeting results, tutors organiser another meeting session where:</p> <ul style="list-style-type: none"> • Possible content and method aspects are deep, according to the necessities detected; • Discussion about project ideas is deep; • Process about “proposition of a Mobility intervention” is set up, by guiding the trainers to select about 1 or 2 interventions which the work will be focused on; • Next steps of the work are shared with the trainers (to see description on ne next section called Methods). <p>The whole of the transfer action will be concluded with the design of at least 20 proposals of Mobility projects, that will be ready to be adjusted according to priorities of Call for Proposals 2013 and submitted by the deadline fixed.</p>	
7	PROJECT MONITORING AND EVALUATION	24 MONTHS From 10/2011 To 09/2013	<p><i>Monitoring and Evaluation Plan</i>, structured so as to check the work in progress of each WP of the workprogramme and of the project on the whole. The Plan will have to clearly indicate project milestones and deliverables, as well as processes, procedures and deadlines implied. Jointly with the MEP will be worked out the <i>formats</i> supporting the collection of qual-quantitative data and information, to be used by all partners involved.</p> <p><i>Carrying out of periodical desk analysis (each six months starting from month 6)</i>, by an external valuator in charge of, by semi-structured grids aimed at collecting information about specific control areas: activities carried out, state of activities in progress and deadlines, outcomes achieved, criticalities encountered and solutions adopted</p> <p><i>Periodical financial resources monitoring (each six months starting from month 6)</i>, by the applicant, aimed at checking the cash flow of the project and the cash flow for each partner, consistently with project activities work in progress.</p>	<p>Monitoring and Evaluation Plan (EN) +formats</p> <p>Monitoring Interim Report (IT/EN)</p> <p>Final monitoring Report (IT/EN)</p>

			<i>Production of two reports (interim and final) on project monitoring and evaluation results.</i>	
8	DISSEMINATION	24 MONTHS From 10/2011 To 09/2013	<p>Work out of the Communication Plan of the project.</p> <p>Work out of the project graphic design (logo, headed paper, *ppt format, layout brochure and newsletter,).</p> <p>Project website development (public and reserved area)</p> <p>Production and printing (1000 copies) of the project multilingual brochure (IT/FR/EN/ES).</p> <p>Working out of 4 issues of the project Newsletter (EN - every six months starting from), in PDF format, downloadable from the project website.</p> <p>Production of press releases/conferences in conjunction with specific activities of the project and constant dissemination of information about interim and final both outputs and incomes of the project, through media channel of the partners (websites, conferences, newsletters, etc.) and on the occasion of events linked with the themes of the project.</p> <p>Organisation of 4 dissemination seminars (4th month): 2 in Italy, 1 in France and 1 in Spain, aimed to introduce the project to the actors of the target areas.</p> <p>Final Conference in Sardinia (Italy – Month 24), which representatives of European and national Institutions will be invited to, as well as experts on projects themes.</p> <p>Production and printing of a final informative publication of the “Mobility’s users Guide”. 2000 copies in all languages + EN.</p>	<p>External Communication Plan (EN)</p> <p>MULTLINGUAL BROCHURE</p> <p>PROMETEUS Website Newsletter (4 issues) (EN)</p> <p>Users guide for planners of transnational Mobility programmes 2000 copies all languages +EN.</p>

3. MONITORING ACTIVITIES RESULTS

3.1 Analysis of project work in progress

In the tables following are provided the results of the monitoring action implemented on the overall period of 26 months of project implementation (after the approval of an amendment request, in fact, the project end has been deferred to the 30/11/2013).

To facilitate reading, each table refers to one WP of the project workprogramme and is articulated with respect to a structure foreseeing:

- introduction remarks;
- a framework of the activities already realised and to be realised, consistently with the workprogramme;
- final indications/recommendations.

Finally, this section of the report provides overall final remarks (see 3.1.1 "General final remarks").

WP1_ MANAGEMENT AND COORDINATION

INTRODUCTION REMARKS

The project started up with a significant delay of around 5 months. Activities actually started with the first transnational meeting held on 12-13 April 2012.

ACTIVITIES REALISED	ACTIVITIES TO BE REALISED/COMPLETED
<ul style="list-style-type: none">• 4 transnational meetings realised: Sassari 12-13/04/2012, Madrid 28-29/11/2012, Nancy 18-19/04/ 2013, Sassari 22/11/2013.• Agreement signature (n. 2011-1-IT1-LEO05-01950) between the Applicant Organisation (APP) Provincia di Sassari (P0) and LLP-LDV National Agency;• Signature of subcontracts among the Applicant Organisation (APP) Provincia di Sassari (P0) and each project partner and transfer of the 1st and 2nd financial tranche (LDV Grant);• Institution of the Partnership Transnational Steering Committee;• Approval of the Protocol describing the Partnership Transnational Steering Committee regulations;• Approval of the project graphic layout and Logo (WP8);• Approval of the project Monitoring/evaluation Plan and related formats (WP7);• Has been realised - and regularly updated - the reserved area (intranet) of the project website addressed to partnership members only;• Approval of the Protocol ruling the realisation of the Sensitisation Territorial Seminar (WP4);• Work out of formats and documents supporting the project financial accounting;• Submission of the Project Interim Report to the National Agency LLp-LdV;• Has been updated the project on ADAM portal.	<p>Submission of the Project Final report to the LLP-LDV National Agency</p>

INDICATIONS/RECOMMENDATIONS

Partnership has properly agreed on a re-planning of the project workprogramme, in order to ensure and guarantee the realization of the activities planned and the achievement of project aims/results. Considering the delay cumulated during the start up phase (around 5 months) the decision to ask for an amendment (to postpone the project end of 2 months) was strategically correct, necessary and useful: it gave the partnership the opportunity to work effectively and efficaciously in a more “relaxed” climate, in fact, the new timetable (Gantt) adopted has been successfully respected.

What is to be done now is to deliver the Final report to the NA on time - consistently with new project deadlines - and to respect the tasks implied and related. At this regard, it is important to check and monitor partnership Final Financial accounting and the related “eligibility of costs” declared.

WP2 – UPDATING OF THE COURSEWARE ON “MOBILITY PROJECTS DESIGN”

INTRODUCTION REMARKS

With respect to timings planned in the original workprogramme (start-up 12/2011, end 04/2012), the activities concerned with this WP have actually started on April 2012 and ended on August 2012.

ACTIVITIES REALISED	ACTIVITIES TO BE REALISED/COMPLETED
<p>Realisation of the activities aimed at updating the courseware on “Mobility projects design”, in order to match the needs of the project beneficiaries and National contexts involved in the partnership. On the whole, the action implied:</p> <ul style="list-style-type: none"> • The collection of documents and materials concerning the contents and aspects linked to the EU policies declared in the EC Communication “Europe 2020, 3 March 2010. • The selection of useful documents and materials to be made available on line (project website and platform). • The translation of the courseware in French and Spanish. • The work out of integrations to be added to the courseware and the uploading on the project platform of the modules in Italian, Spanish and English and French. • The production of the Guidelines/handbook of the Courseware in all partnership languages of the partnership + EN, including the indications to the use of the web based platform. 	<p>none</p>

INDICATIONS/RECOMMENDATIONS

There have been realised the 100% of the activities planned in this WP. The overall quality of products realised matches the project expectations.

WP3 – WEB-BASED PLATFORM UPDATING AND TESTING

INTRODUCTION REMARKS

With respect to timings planned in the original workprogramme (start 03/2012, end 06/2012), the activities concerned with this WP have actually started on June 2012 and ended on October 2012.

ACTIVITIES REALISED	ACTIVITIES TO BE REALISED/COMPLETED
<ul style="list-style-type: none">• Updating and implementation of the web-based platform supporting the fruition – on the side of project beneficiaries - of the contents related to the courseware “Mobility Projects Design”.• Testing of the web-based platform utilities by all project partners.• Publishing on line of the web-based platform (access <i>via</i> project website: www.prometeus-project.eu).• Implementation/publishing of the web-based platform in all languages foreseen (IT, EN, FR, ES).• Implementation and publishing on line of the 2 new areas (Forum and Project Work) of the web-based platform.• Testing of the Forum and Project Work areas by all project partners.• Production and publishing on line of the <i>guidelines to the platform use</i> (training courseware, Forum and Project Work areas).	none

INDICATIONS/RECOMMENDATIONS

Also in this case, the work done is coherent to the workprogramme approved and - given the delay accumulated in the start up phase - the overall quality of the products matches the project expectations.

WP4 – SENSITIZATION TERRITORIAL WORKSHOPS

INTRODUCTION REMARKS

With respect to timings planned in the original workprogramme the activities actually started on January 2013.

ACTIVITIES REALISED	ACTIVITIES TO BE REALISED/COMPLETED
<p>workshops realised:</p> <p>Nancy 24/01/2013 Ragusa 13/02/2013 Sassari 19/02/2013 Messina 20/02/2013 Madrid 26/02/2013</p> <p>All workshops have been realised following the indications provided in the “Protocol for the Workshops animation” referred to structure, organisation and animation guidelines. The Protocol has been share and approved by partnership members during the 2nd transnational meeting held in Madrid (27/09/2012). The protocol is available in download on project website.</p>	none

INDICATIONS/RECOMMENDATIONS

The work done is coherent to the workprogramme approved.

WP5 - TRAINING ON “DESIGN MOBILITY PROJECTS”

INTRODUCTION REMARKS

With respect to timings planned in the original workprogramme the activities have been actually developed during march-may 2013.

ACTIVITIES REALISED	ACTIVITIES TO BE REALISED/COMPLETED
<p>After the seminars, each project partner plans modalities, process and timetable of the transfer action foreseen, based on the courseware “Design mobility projects” that beneficiaries will follow using the web-based platforms (self-training modality).</p> <p>Therefore, partners involved had to:</p> <ul style="list-style-type: none">• make meeting sessions with the targeted organisations, aimed at:<ul style="list-style-type: none">- Introducing the objectives of the activities;- Introducing the courseware (structure and contents);- Introducing users to the web based platform (how to access and use of contents, self-evaluation test and functions);• share and schedule the transfer process (timings, channels of communication with tutors);• set up the transfer action;• realise the tutoring of the beneficiaries, also using the Forum available on line.	none

INDICATIONS/RECOMMENDATIONS

The work done is coherent to the workprogramme approved.

WP6 - TO PLAN MOBILITY PROJECTS : WORKSHOPS OF "PROJECT WORK"

INTRODUCTION REMARKS

With respect to timings planned in the original workprogramme the activities have been actually developed during june-october 2013.

ACTIVITIES REALISED	ACTIVITIES TO BE REALISED/COMPLETED
<p>At the end of the overall self-education training, beneficiaries will be involved in an experience of project writing/planning. In each country will be realised workshops articulated in meetings with the tutors and writing proposals by using the area "project work" available on the platform on line. The role of the tutors in charge of by the partners of the project is essential for this activity. On the whole, the implementing process has implied:</p> <ul style="list-style-type: none">- the creation of a "partner database" where have been entered - through a registration form on line - the profiles of the organisations involved in the project activities;- the realisation of 2 meeting sessions - for each group involved in the project work - with the tutors of the action, aimed at monitoring and coaching the design and writing of the mobility proposals;- the production - using a common format - of around 20-22 mobility proposals;- the publishing on line within the area project work of the platform, of the proposals designed.	none

INDICATIONS/RECOMMENDATIONS

The work done is coherent to the workprogramme approved.

In case the proposals worked out would have been submitted within the 2014 Mobility Calls, would be necessary to fully complete the definition of their structure (consistently with all sections provided in the CE formats) and re-formulate/adjust them following goals and priorities indicated for the Programme period 2014-2020.

WP7 – MONITORING AND EVALUATION

INTRODUCTION REMARKS

Also in this case, the delay with which activities started, was quite meaningful . For its nature, in fact, the monitoring action is strongly linked to the implementation of the specific activities planned in each WP of the workprogramme.

So, from the side of the project management it was necessary first of all to re-design the workprogramme and share it with all the partnership members.

Secondly, as a further step, have been started up the quali-quantitative survey actions foreseen in the monitoring action. It was necessary, in fact, to give the partnership members the time to organize, start and implement the activities planned, before asking them qual-quantitative indications and information.

ACTIVITIES REALISED	ACTIVITIES TO BE REALISED/COMPLETED
<ul style="list-style-type: none">• Work out of the Monitoring/evaluation Plan, shared and approved during the 1st transnational meeting.• Work out of monitoring/evaluation formats (questionnaires to collect qual-quantitative data/info).• Realisation of periodical desk analysis.• Production of Monitoring Interim and Final Reports.	none

INDICATIONS/RECOMMENDATIONS

The work done is coherent to the workprogramme approved.

WP8: DISSEMINATION

INTRODUCTION REMARKS

NONE

ACTIVITIES REALISED	ACTIVITIES TO BE REALISED/COMPLETED
<ul style="list-style-type: none">• Work out of Communication Plan, shared and approved during the 1st transnational meeting, including project graphic layout (logo, headed paper, ppt, brochure, newsletter).• Development of project website (reserved and public areas): www.prometeus-project.eu.• Regular Website updating (public area), consistently with project work in progress.• Production and printing (1000 copies) of multilingual brochure (IT/FR/EN/ES).• Creation and updating of a mailing list of subject potentially interested to project themes and activities.• Production and publishing on line of 4 issues of the project Newsletter.• Realisation of info-days introducing the project in all partnership countries (Italy: Sassari 10/10/2012 - 12/10/2012; Messina 19/10/2012; Ragusa 9/11/2012. Spain 4/09/2012. France 11/10/2012).• Realisation of project Final Conference (Italy - Month 24).• Production and printing of the "Handbook on Mobility"- 2000 copies, all languages +EN.	none

INDICATIONS/RECOMMENDATIONS

In general the implementation of dissemination activities has been regular and consistently with the workprogramme approved. The general quality level of products realised and results achieved matches the project expectations.

3.1.1 General Final Remarks

At final stage of the monitoring activities the main findings are the following:

- positive approach in implementing a shared decision making process aimed at recovering the initial delay ;
- strong partnership cooperation in realising the actions planned , with particular reference to wp5 and wp6 contents;
- dissemination tools and activities on time and quite effective;
- good use of “social capital” of each partner (network building capacity).

3.1.2.1 Final notes and recommendations

- budget absorption must be 100% at final accounting (LDV grant+own funds) with respect to LLP programme rules;
- pay attention to administrative rules, an incorrect financial accounting might waste all the efforts done!
- relate to national agency, to prevent mistakes and to obtain support in final reporting;
- use the time available before submitting the final report to the national agency to check the quality level of the outputs produced;
- use the time available before submitting the final report to the National Agency to agree on follow up actions.

☞ *Considering the follow up actions, please remind that:*

- a transfer of innovation project is meaningful only if after its end it has produced a change in the targeted contexts;
- in terms of “sustainability” at the end of the project begins the real challenge;
- the training done and the project works realised within the project, must produce something real/useful in the future;
- the partnership on the whole and/or each partner in its territorial context, should reflect on the value of the work done and how to “upgrade” it in the near future, in cooperation with the beneficiaries involved,

☞ so, start thinking/working on:

- how to valorize the work done as a partnership, in terms of future cooperation;
- how to valorize the project works realised within the project, consistently with the new framework of EU programmes 2014- 2020!

